



**HARVARD** Kennedy School

*Program in Criminal Justice  
Policy and Management*

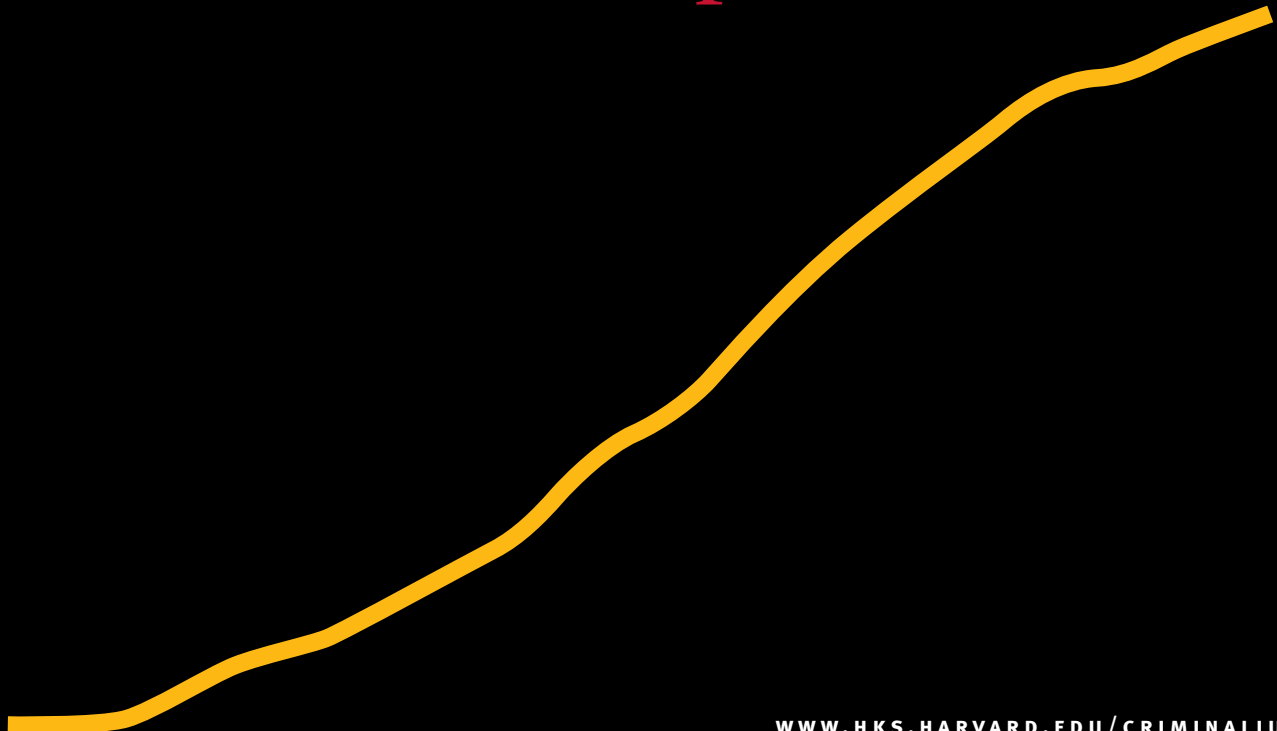


The Program in

# criminal justice

Policy and Management

annual report 2008



# who we are



Back row (L-R): Jesse Heatley, Christine Cole, Todd Foglesong, David Hureau, Anthony Braga, Brian Welch; Front row (L-R): Marea Beeman, Guy Keeley, Christopher Stone, Baillie Aaron, Luiz Eduardo Soares; Not pictured: Frank Hartmann, [Woojin Jung](#), Mark Moore, Malcolm Sparrow, Jing Zhang

## Faculty and Staff

### Christopher Stone

Christopher Stone is Daniel and Florence Guggenheim Professor of the Practice of Criminal Justice. His current research focuses on comparative approaches to police accountability and the internal alignment of national criminal justice systems. From 1994 to 2004, he served as director of the Vera Institute of Justice, where his own work focused on institutional reform of police, prosecution, and public defense services both in the United States and internationally. Stone also serves as chair of Altus,

an alliance of nongovernmental organizations and academic centers in Russia, India, Nigeria, Chile, Brazil, and the United States that are jointly pursuing justice sector reform. Stone received his AB from Harvard, an MPhil. in criminology from the University of Cambridge, and his JD from the Yale Law School. In 2006, he was awarded an honorary OBE for his contributions to criminal justice reform in the United Kingdom. He became faculty director of the university-wide Hauser Center for Nonprofit Organizations in January 2008.

### Christine Cole

Christine Cole is the Executive Director of the Program in Criminal Justice Policy and Management. She joined the Program in April 2007. Across 20 years she has accumulated professional experiences in policing, institutional and community-based corrections, victim advocacy, community organizing and working as part of a prosecution team. She has mid-level and executive level management and supervision experience and worked as a change agent across sectors. She has extensive experience as a collaborator and facilitator with practitioners, community members and academicians.

Christine most recently worked at the Springfield (MA) Police Department as the Director of Business and Technology. In that capacity she instituted technological and business solutions department wide.

Christine served as the Chief of Staff at the Executive Office of Public Safety, which serves as the policy shop for law enforcement, corrections and homeland security in Massachusetts. It has policy, budget and managerial oversight of 17 state agencies and 24 boards and commissions.

She was the Director of Planning and Development at the Crime and Justice Institute, a 125 year old nonprofit agency in Boston that specializes in advancing criminal justice policy. At CJI she developed programs, policies, performance measures and guiding principles for community-based corrections programs.

Christine was a chief architect of the community policing strategy and implementation in the Lowell (MA) Police Department. She worked there as policy advisor and community liaison. Prior to that she worked for the Middlesex District Attorney in Massachusetts as a victim witness advocate, providing crisis intervention services and supportive counseling for victims of crime.

Christine has a Master in Public Administration from Harvard's John F. Kennedy School of Government, a Master in Community and Social Psychology from the University of Massachusetts, and a Bachelor of Arts from Boston College in Special Education and Human Development.

### Baillie Aaron

Baillie Aaron is a Research Assistant for the Program in Criminal Justice Policy and Management. Baillie joined the Program in 2007 after graduating *magna cum laude* from Harvard College with a B.A. in Psychology and Economics. Her senior thesis investigated the effect of race-crime typicality on judicial sentencing decisions, expectations of recidivism, and attributions of guilt. Outside of work, Baillie serves on the editorial board of the *New School Psychology Bulletin* and teaches a class on entrepreneurship at the Suffolk County House of Correction.

### Marea Beeman

Marea Beeman is a Senior Research Associate and Project Coordinator for the Executive Session on Human Rights Commissions and Criminal Justice, which runs through summer 2008. She will serve as Project Coordinator for the Executive Session for State Court Leaders in the 21st Century, which begins in 2008. Before joining the Kennedy School in November 2005, she was Vice President of The Spangenberg Group, a research and consulting firm specializing in improving indigent defense programs in the United States and abroad. Following studies overseen and reports written by Beeman, major legislative and programmatic reforms to indigent defense systems were made in jurisdictions including Colorado, Georgia, North Dakota, Texas and Virginia.

She received her B.A. in English from Colorado College and her J.D. from New England School of Law.

### Anthony A. Braga

Anthony A. Braga is Senior Research Associate and Lecturer in Public Policy at Harvard University's John F. Kennedy School of Government. His research focuses on working with criminal justice agencies to develop crime prevention strategies to deal with urban problems such as firearms violence, street-level drug markets, and violent crime hot spots. He has served as a consultant on these issues to the Rand Corporation; National Academy of Sciences; US Department of Justice; US Department of the Treasury; Bureau of Alcohol, Tobacco, and Firearms; Boston Police Department; New York Police Department; and other state and local law enforcement agencies.

Dr. Braga was a key member of the Boston Gun Project / Operation Ceasefire working group that was responsible for reducing youth homicide in Boston by almost two-thirds during the late 1990s. The Operation Ceasefire program has received numerous prestigious awards including

the International Association of Chiefs of Police Webber-Seavey Award for quality in law enforcement, the Police Executive Research Forum Herman Goldstein Award recognizing excellence in problem-oriented policing, and the Ford Foundation Innovations in American Government Award.

Dr. Braga has also been involved in a number of other strategic crime prevention programs such as the US Bureau of Alcohol, Tobacco, and Firearms Youth Crime Gun Interdiction Initiative and the US Department of Justice-sponsored Strategic Alternatives to Community Safety Initiative and Project Safe Neighborhoods. He is also an affiliated faculty member of the Harvard Injury Control Research Center at the Harvard School of Public Health and was a Visiting Fellow at the National Institute of Justice of the US Department of Justice. He received his M.P.A. from Harvard University and his Ph.D. in Criminal Justice from Rutgers University.

### **Todd Foglesong**

Todd Foglesong is a Senior Research Fellow at the John F. Kennedy School of Government and Coordinator of the Justice Systems Workshop at the Program in Criminal Justice Policy and Management. Todd's research focuses on the use of arrest and pretrial detention around the world and the alignment of government efforts to administer criminal justice.

Prior to joining the program, Todd worked at the Vera Institute of Justice. Todd joined Vera in May 2000 to establish and direct the Center for Justice Assistance in Moscow, Russia, a joint venture of Vera and the Russian INDEM Fund that works with government and non-governmental agencies to improve the system of justice. He helped design and implement the Nizhegorod Project on Justice Assistance, a demonstration managed by the Center that reduced the length of time people were held in jail before trial. Todd also supervised Vera's work with the prosecution service in Chile to evaluate the effectiveness of its new system of justice.

Before joining Vera, Todd was an assistant professor of political science at the University of Kansas and University of Utah. With Peter Solomon, he wrote *Courts and Transition in Russia: The Challenge of Judicial Reform* (Westview, 2000) and *Crime, Criminal Justice, and Criminology in Post-Soviet Ukraine* (National Institute of Justice, 2001). Todd received a B.A. in Russian and Economics from Bowdoin College and an M.A. and Ph.D. from the University of Toronto. He is a member of the board of RiskMonitor, a non-governmental research center in Sofia, Bulgaria, that supports better public policies on organized crime and institutional corruption.

### **Francis X. Hartmann**

Frank Hartmann, Adjunct Lecturer in Public Policy, is Senior Research Fellow of the Program in Criminal Justice Policy and Management. His criminal justice research focuses on how criminal justice agencies and communities work together to produce safety. His most recent publication on this topic is "Safety First: Partnership, the Powerful Neutral Convener, and Problem-Solving," which appears in *Securing Our Children's Future* (Brookings, 2003). His current teaching, in the management curriculum, is on effective implementation. He has chaired most of the Kennedy School's Executive Sessions, including those on Policing, Patient Safety and Errors in Medicine, and Preparedness for Terrorism. He has chaired many of the major working meetings of the US Department of Justice for the past ten years. Hartmann was a Senior Advisor to the Police Commissioner of New York in the mid-1990s. He was Director of the Hartford Institute of Criminal and Social Justice, Director of Research and Evaluation for New York City's Addiction Services Agency, and a Program Officer at the Ford Foundation. Among other places, he and his wife live in Buonconvento, Italy.

### **Jesse Heatley**

Jesse Heatley is a Research Assistant at the Program in Criminal Justice Policy and Management and a first-year Master's in Public Policy student at the Harvard Kennedy School. He is interested in international human rights, criminal justice and social entrepreneurship. Over the past two years, he has studied China and Taiwan's legal reforms in Harvard's Regional Studies East Asia graduate program. Before coming to Harvard, Jesse worked as an environmental organizer for a Long Island nonprofit, studied law at National Taiwan University's School of Law, taught in a rural Korean high school and researched Chinese child labor migration in Nanjing and Beijing, China. Outside of academic and advocacy interests, he is interested in parenting (his son Jude is four) and local history.

### **David Hureau**

David Hureau is a Research Associate with the Program in Criminal Justice Policy and Management. His research focuses on gangs and gang violence, police-community relations, neighborhoods, social networks and youth culture. David has been centrally involved in numerous violence prevention projects in the City of Boston working with a diverse array of partners including law enforcement agencies, faith-based groups, and community-based nonprofits. David received his B.A. in History and African American Studies from Wesleyan University in 2001

and received his Master in Public Policy with a concentration in Criminal Justice Policy from the Harvard Kennedy School in 2006. Prior to joining the Program in Criminal Justice, David served as the Program Director for the New Outlook Teen Center in Exeter, NH from 2001–2004.

### **Woojin Jung**

Woojin Jung joined the Program in Criminal Justice Policy and Management as a Research Fellow in June 2007 after finishing a Master of Public Policy at the Harvard Kennedy School. Her work focuses on analyzing criminal justice data and interpreting and reporting results to researchers, practitioners and policymakers. She also built the Program's extensive contacts database as a part of its outreach effort. Concurrently, she is a consultant for the Division of Policy and Practice at UNICEF New York.

Before joining the Program, she assisted international organizations in Korea, Nigeria and India in the areas of community development, evaluation of development assistance, and cash transfer programs for low income families. She received her B.A. at Ewha Women's University in Seoul and a Master of Social Work degree at Washington University in St. Louis. Her research interest is the impact of the justice system on the economic advancement of developing countries.

### **Guy Keeley**

Guy Keeley is the Financial and Administrative Officer for the Hauser Center. Guy hails from Liverpool, England and moved to the USA in 1989. He joined the John F. Kennedy School of Government in 1997 and joined the Hauser Center in 1998. His interests include soccer, motorcycle speedway, photography and messing about with computers.

### **Luiz Eduardo Bento de Mello Soares**

Luiz Eduardo Bento de Mello Soares was a Visiting Scholar at the Program in Criminal Justice Policy and Management from December 2007 to March 2008. He holds a master's degree in social anthropology, a Ph.D. in political science, and has done post-doctoral work in political philosophy. He is a professor in the Department of Social Sciences of the State University of Rio de Janeiro (UERJ), and at the School of Marketing and Administration, in the Department of International Relations, and has been Professor at IUPERJ (Graduate Institute for the Social Research of Rio de Janeiro) and UNICAMP. He has been a Visiting Scholar at Columbia University, the University of Virginia, the University of Pittsburgh, and the Vera Institute of Justice in New York. He has written thirteen books and co-authored another thirty. His most recent books

are *Cabeça de Porco*, written with M.V. Bill and Celso Athayde (Objetiva: 2005); *Elite da Tropa*, written with A. Batista and R. Pimentel (Objetiva, 2006); *Legalidade Libertária* (Lumen-Juris, 2006); and *Segurança Tem Saída* (Sextante, 2006). Professor Soares has been Undersecretary of Public Security of the State of Rio de Janeiro (1999–2000); Coordinator of Public Security, Justice, and Citizenship of the State of Rio de Janeiro (1999–2000); and National Secretary of Public Security (2003). He is currently municipal secretary of Crime Prevention at Nova Iguaçu, State of Rio de Janeiro.

### **Brian Welch**

Brian Welch is the Program Administrator of the Program in Criminal Justice Policy and Management. He has been with the Program since 2000. Before coming to Harvard, Brian was working on a Ph.D. in Theology at the University of Chicago Divinity School. Brian has a Master of Arts in Divinity degree from the University of Chicago and a Bachelor of Arts in Religious Studies from the University of Virginia.

### **Jing Zhang**

Jing Zhang joined the Program in Criminal Justice Policy and Management as Research Assistant in September 2007. She conducts research for the Justice System Workshop and helps to produce weekly news updates on China's criminal justice reform for the Program. She is also a second year graduate in the Master of Public Administration in International Development program at the Harvard Kennedy School (2006–2008).

Born and raised in Beijing, Jing holds a B.L. in International Politics and a B.A. in Economics from Peking University and an M.A. in journalism from Tsinghua University. Before coming to Harvard, Jing worked as a researcher for the Washington Post Beijing office for four years. She has crisscrossed China, conducting interviews and research in Chinese culture, politics and economy. Jing spends her free time practicing Chinese brush painting, and writing feature stories for several Chinese news magazines.



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